

14<sup>TH</sup> ANNUAL B. RILEY & CO. INVESTOR CONFERENCE  
MAY 2013

# Safe Harbor Statement

This presentation includes forward-looking statements (statements which are not historical facts) within the meaning of the Private Securities Litigation Reform Act of 1995, including statements concerning the Company's prospects, resources, capabilities, current or future financial trends or operating results, demand for the Company's products, future plans for introduction of new products and the anticipated outcome of new business initiatives. Factors that could cause Nautilus, Inc.'s actual results to differ materially from these forward-looking statements include our ability to acquire inventory from sole source foreign manufacturers at acceptable costs, within timely delivery schedules and that meet our quality control standards, availability and price of media time consistent with our cost and audience profile parameters, a decline in consumer spending due to unfavorable economic conditions in one or more of our current or target markets, an adverse change in the availability of credit for our customers who finance their purchases, our ability to pass along vendor raw material price increases and increased shipping costs, our ability to effectively develop, market and sell future products, our ability to protect our intellectual property, and the introduction of competing products. Additional assumptions, risks and uncertainties are described in detail in our registration statements, reports and other filings with the Securities and Exchange Commission, including the "Risk Factors" set forth in our Annual Report on Form 10-K, as supplemented by our quarterly reports on Form 10-Q. Such filings are available on our website or at [www.sec.gov](http://www.sec.gov). You are cautioned that such statements are not guarantees of future performance and that actual results or developments may differ materially from those set forth in the forward-looking statements. We undertake no obligation to publicly update or revise forward-looking statements to reflect subsequent events or circumstances.

*Unless otherwise indicated, all information regarding our operating results pertain to continuing operations.*



# 2012 Highlights

Our company achieved growth and significantly improved profitability

Capabilities were built to deliver long term profitability

Overall margins improved and Retail margins stabilized

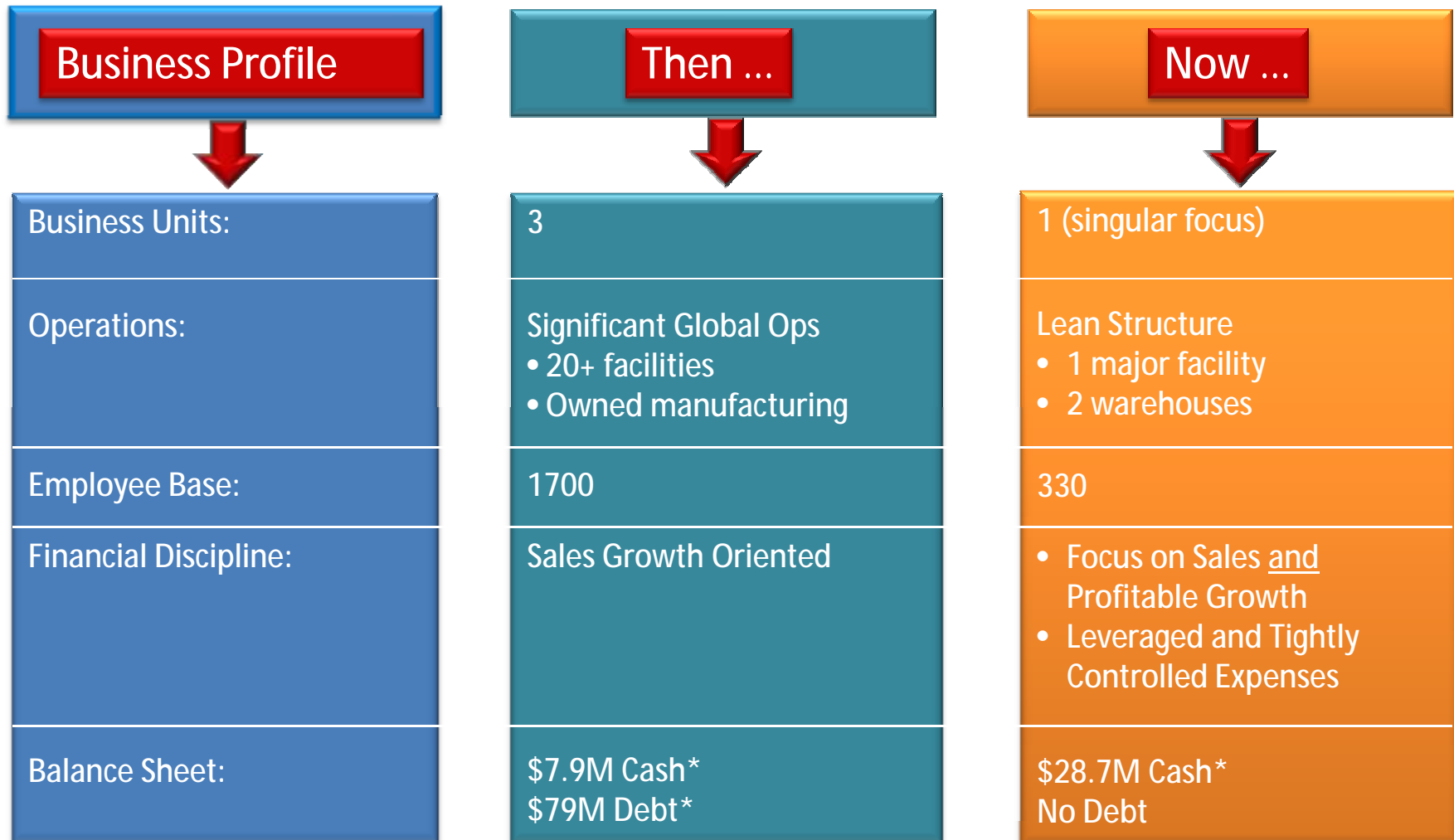
Cost Improvement initiatives have become part of our culture / normal course of doing business

Strategic growth opportunities were identified and are being pursued

Balance sheet was strengthened with cash and remaining debt was paid off in March 2012



# Business Transformation (2007 to Today)

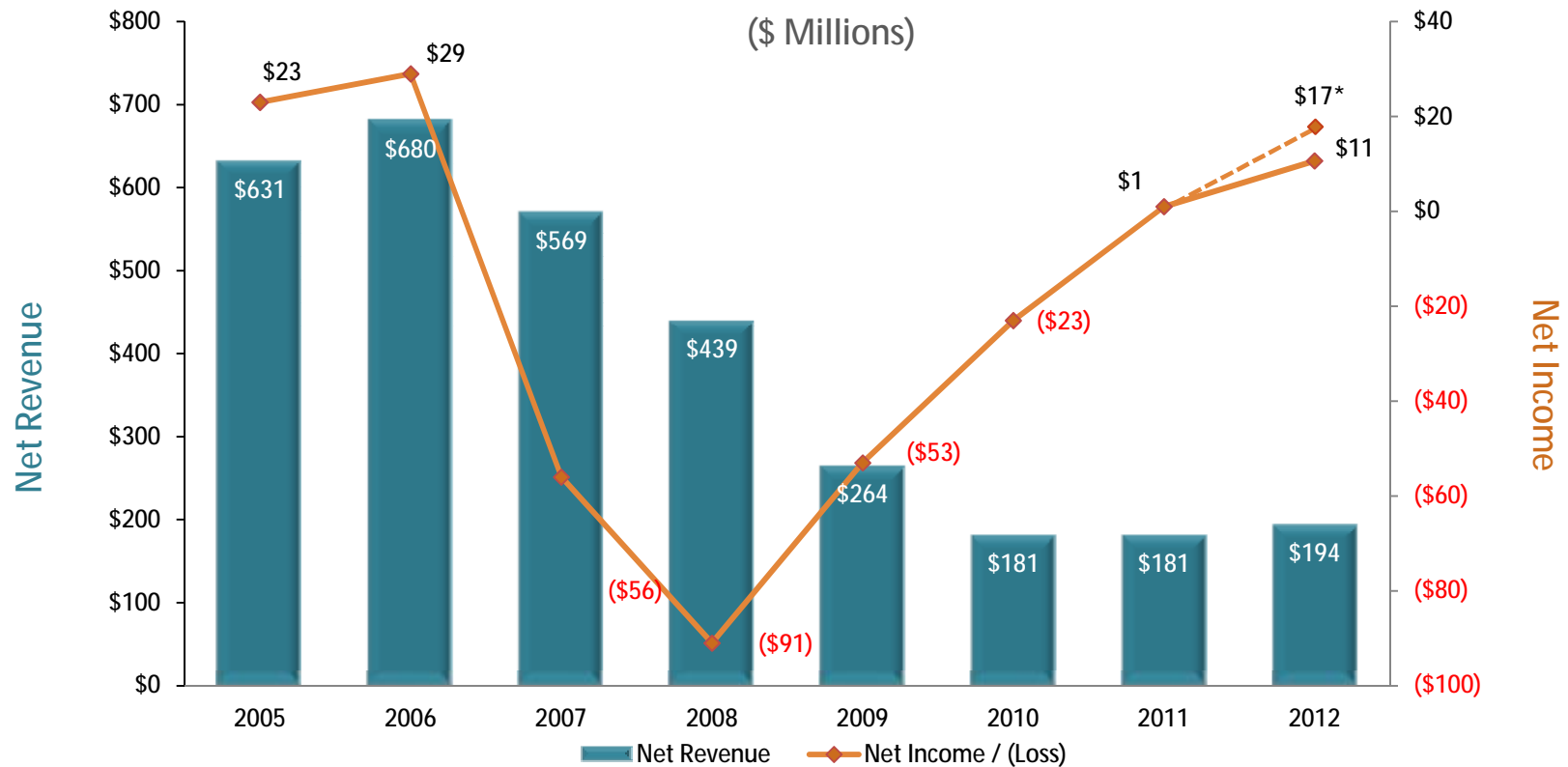


\* As of December 31, 2007

\* As of March 31, 2013



# Revenue and Net Income Progress

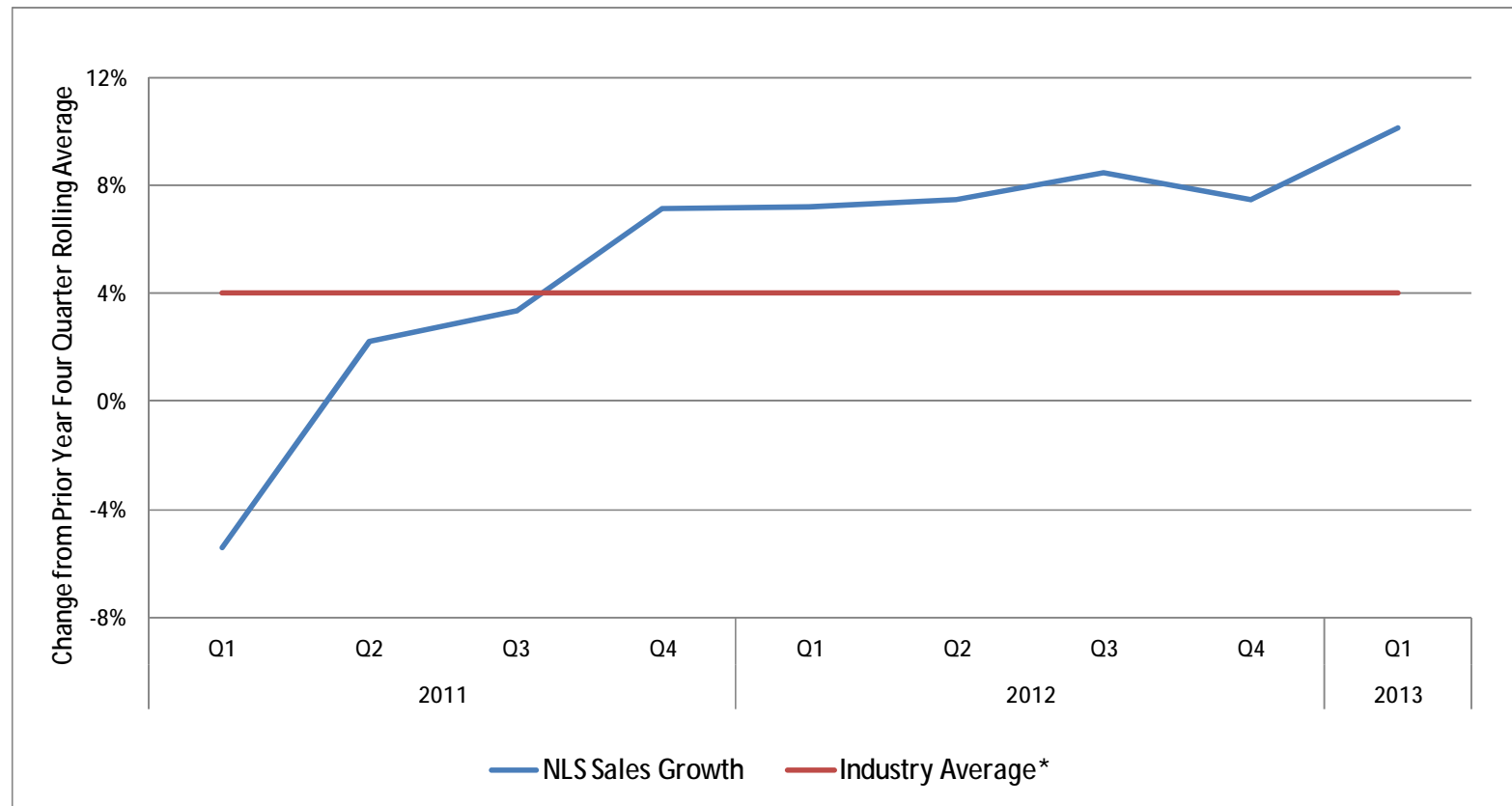


Revenue and Income from both Discontinued and Continuing Operations

\* Includes one time (non-cash) cumulative translation adjustment in Discontinued Operations



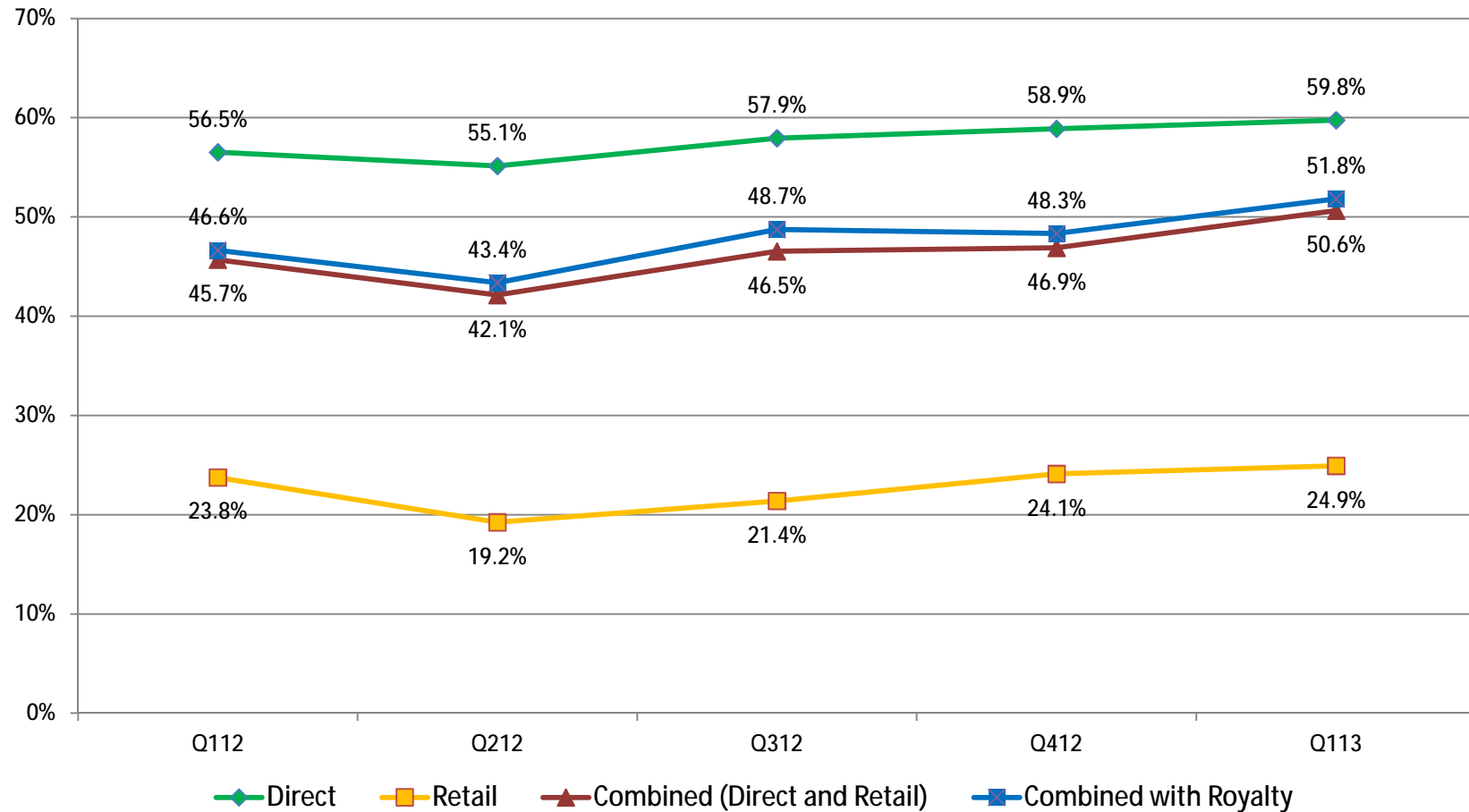
# Sales Growth in Excess of Industry Rate



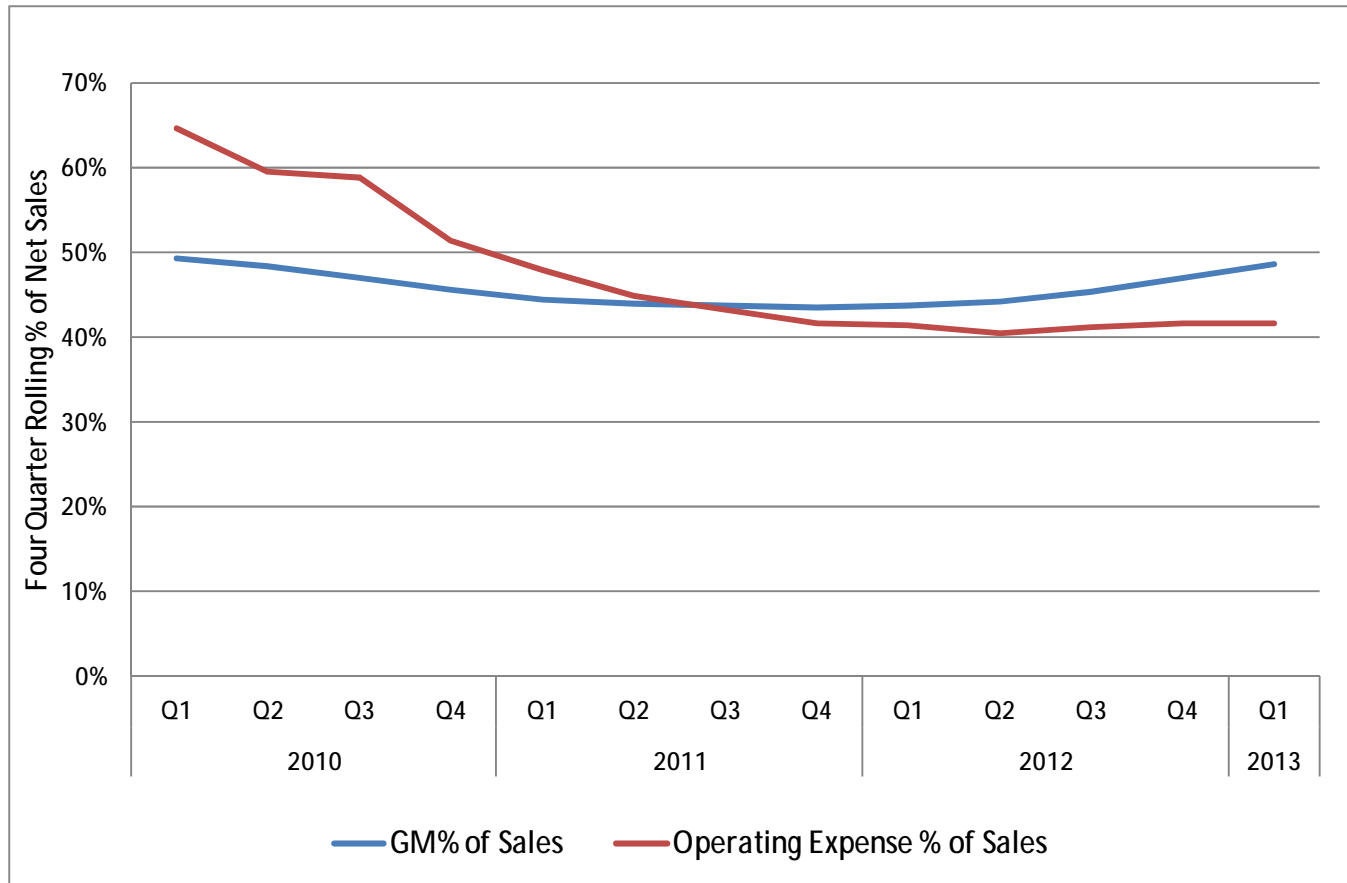
\* Source: 2012 SGMA Data



# Gross Margin Trend



# Increasing Gross Margin and Declining Expense Ratio



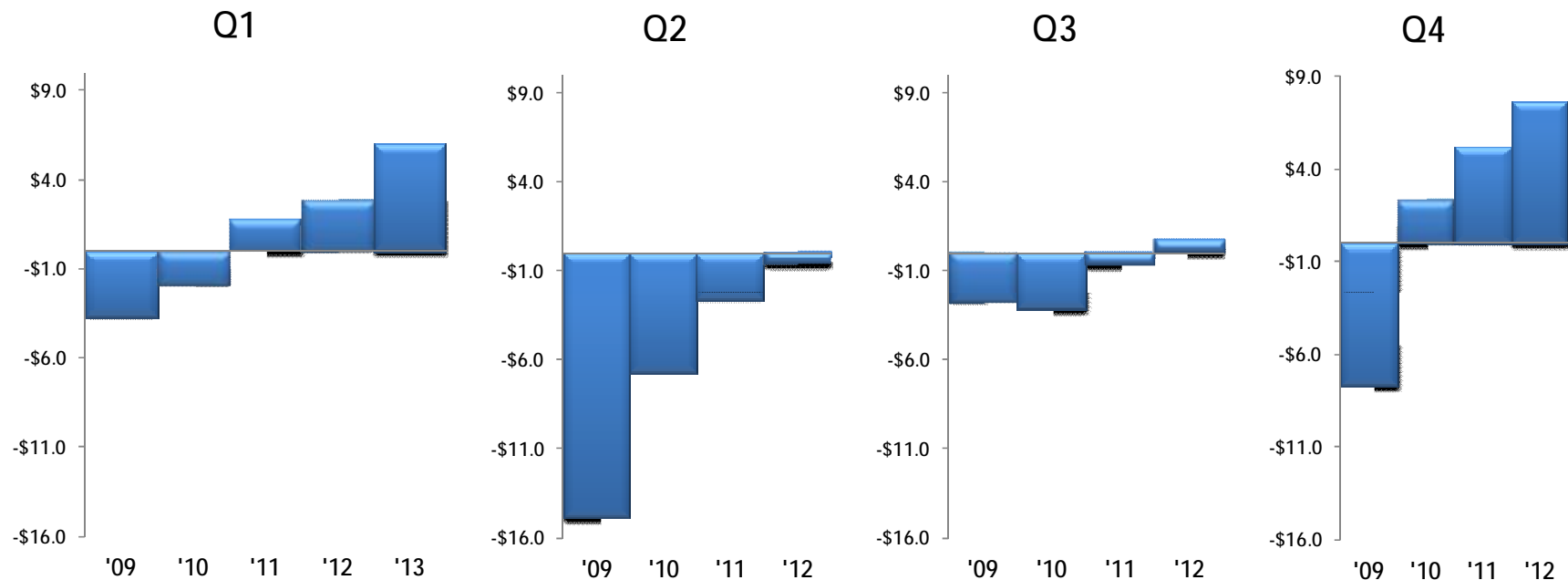
⇒ Generates Operating Margin Improvement; At 5.5% in 2012





# Operating Income From Continuing Operations

Millions (USD)

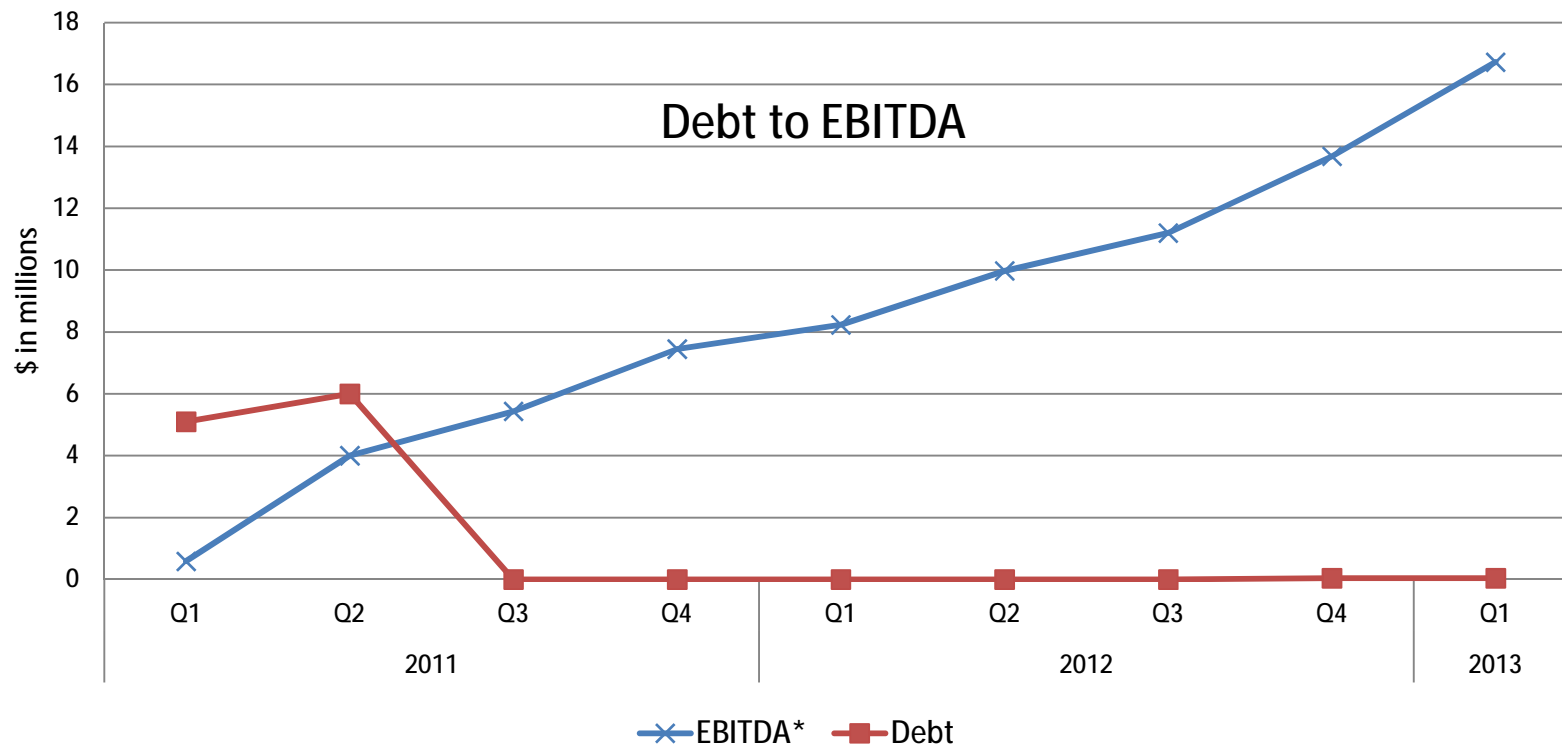


Trajectory of quarterly improvements is positive



# Consistent Profit Improvement & Strong Balance Sheet

- Direct model allows for growth with little additional working capital
- Tight controls on operating expense and working capital provide significant leverage

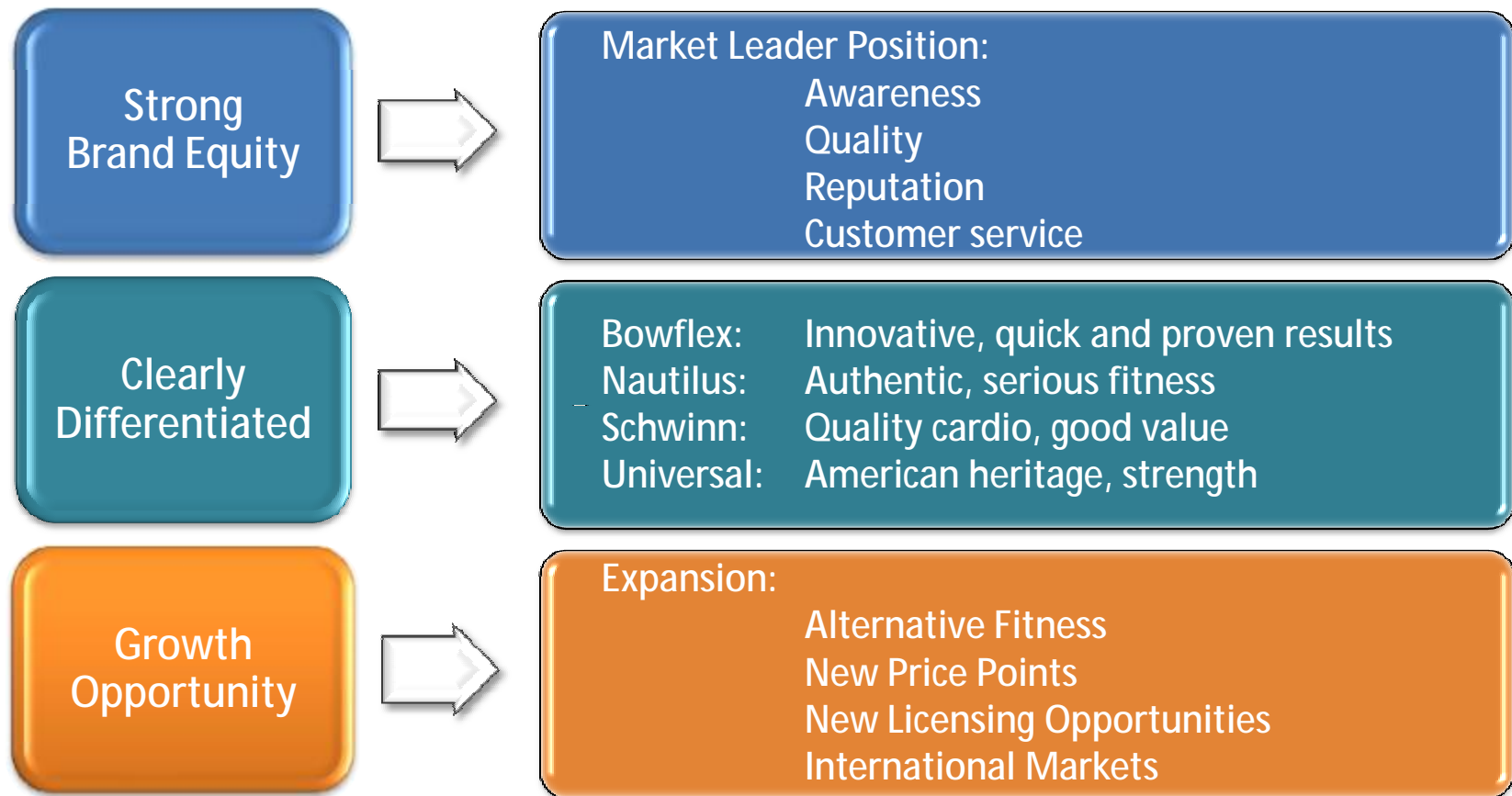


\* Non-GAAP Information, see Nautilus' website under "Investor Relations" for a reconciliation to GAAP

\* EBITDA is rolling four quarter total, Continuing Operations



# Leading Brands Poised for Growth



Note: Based on National Consumer Research Study Completed in 2011

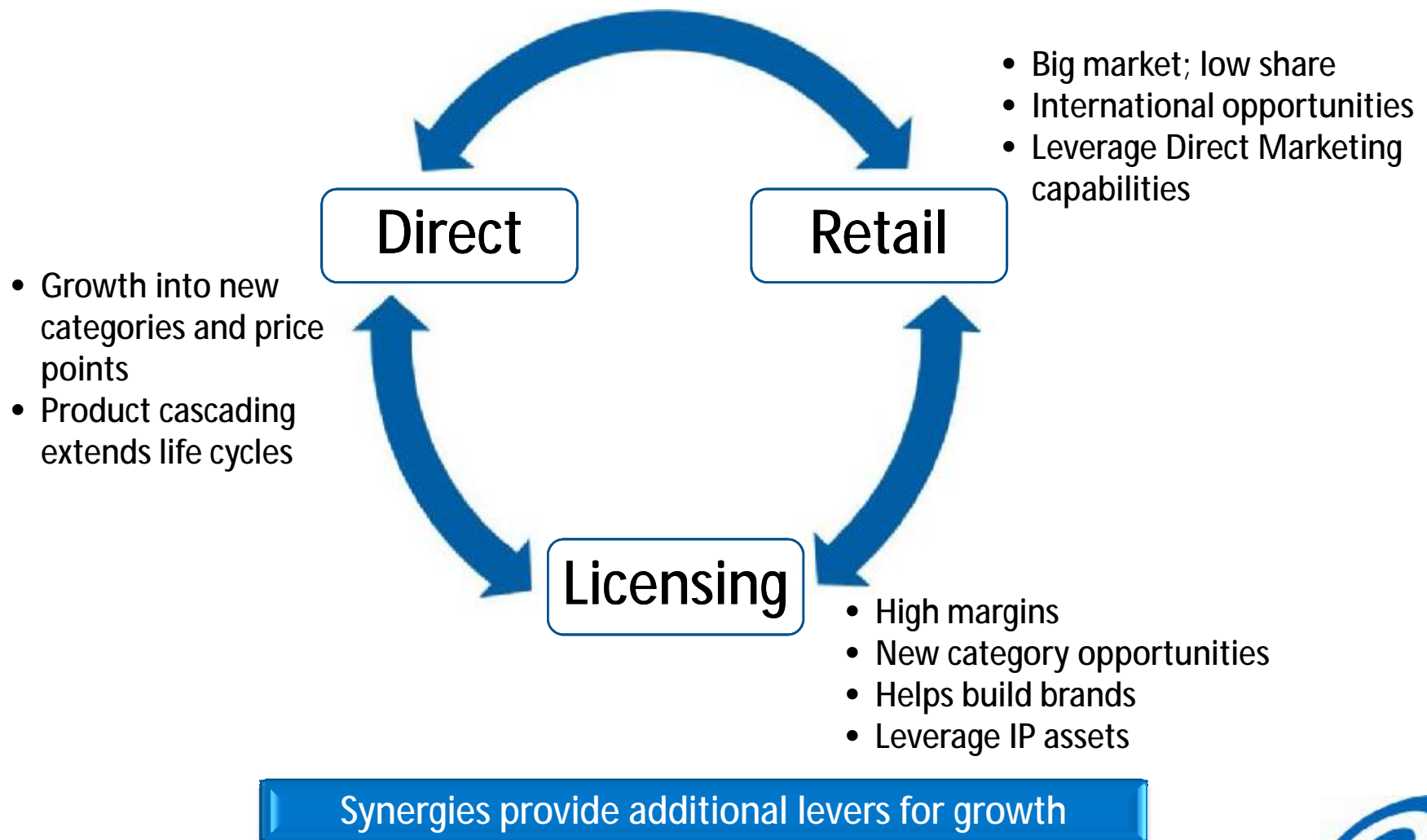


## Increased Focus on New Product Development

- R&D spend and resources were stepped up in 2011 and 2012
- Expansion into new price points and alternative fitness in 2012
  - CoreBody Reformer, UpperCut
- Extensive complementary network of outside idea resources is yielding positive results
- Rigorous new product development process ensures market traction and drives improved margins

Sales growth, margin improvement, and product reviews prove that the strategy is working

# Unique Multi-Channel Business Model



# Strategic Goal - Run Rates Generating EPS Growth

Revenue Growth: Sustaining 9 – 10% / Year  
Gross Margin Improvement: 2 – 3 Points Higher  
Operating Expense Leverage: 1 – 3 Points Better

Operating Income @ 7 – 10%  
(increasing at double digit pace)  
+  
Cash Generation

Strong EPS Growth / Year



## 2013 Focus Areas – “the big 3” (same as 2012)

- 1) Continue emphasis on new product development
  - Expanding our product portfolio
  - Integration of consumer insights to improve product success
- 2) Improve our product margins
- 3) Tightly manage our operating costs and create leverage as we grow revenues

Continue to deliver short term improvements while building strong foundation for future profitable growth

# Why Consider Nautilus

Our company  
is achieving  
growth and  
significantly  
improved  
profitability

Capabilities  
built to deliver  
long term  
profitability

- New product development
- Supply Chain efficiencies

Cost  
improvement  
initiatives have  
become part  
of our culture /  
normal course  
of doing  
business

Strategic  
growth  
opportunities  
identified and  
are being  
pursued

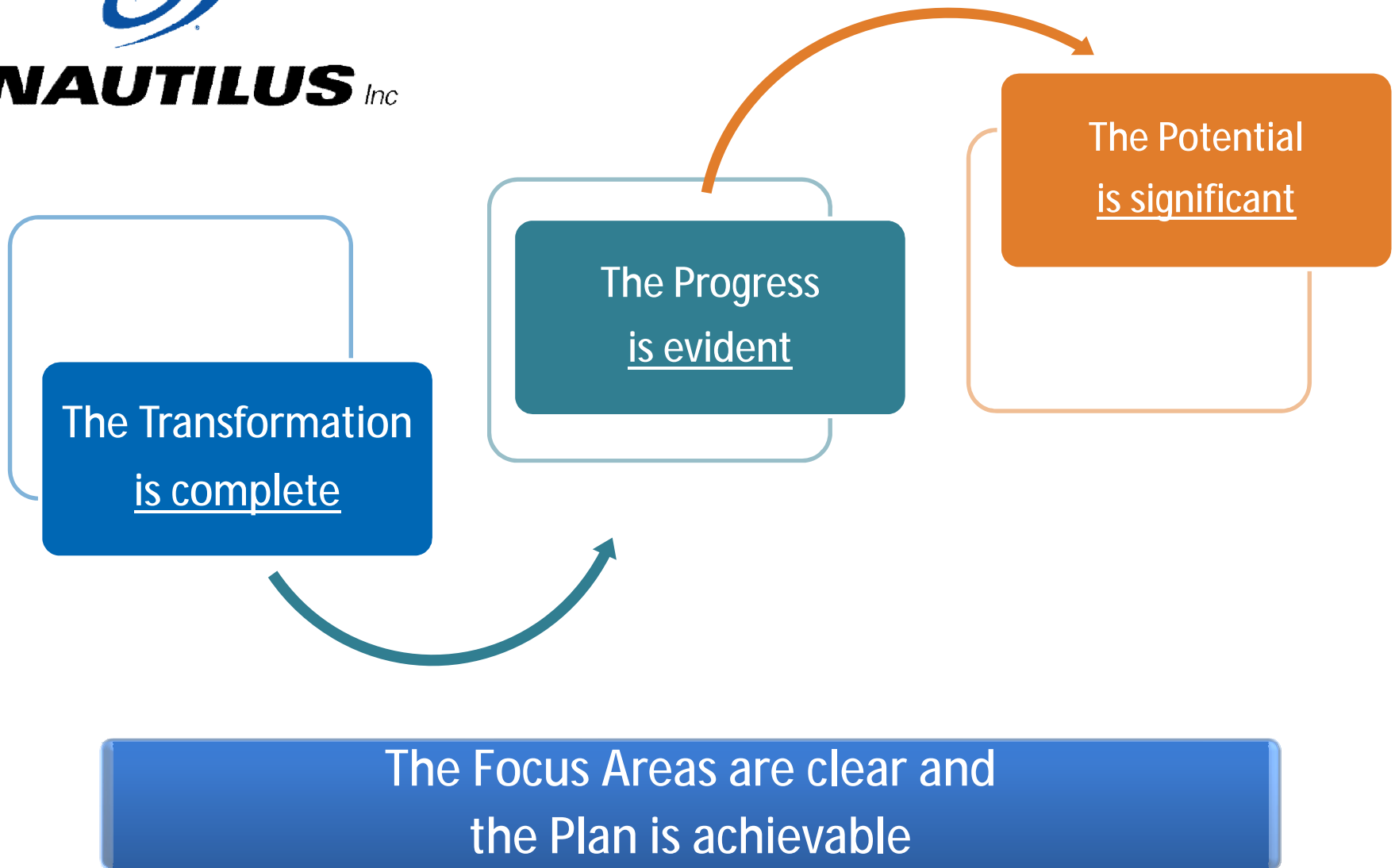
- New price points and new categories
- Branding / Licensing
- International opportunities

Strong asset  
position is  
leverageable

- Balance sheet
- Talented employees
- Unique and complimentary business segments
- Strengths not easily replicated









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**UPPER**  
**CUT**

Thank You



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